



UGANDA EXTRACTIVE INDUSTRIES TRANSPARENCY INITIATIVE (UGEITI)

ANNUAL PROGRESS REPORT JULY 2025 – JUNE 2026

Reporting against EITI Requirements 1.5 and 7.3, EITI Standard 2023

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TABLE OF CONTENTS

TABLE OF CONTENTS	0
ACRONYMS AND ABBREVIATIONS	2
1.0 INTRODUCTION	3
2.0 GENERAL ASSESSMENT OF THE YEAR'S PERFORMANCE	4
2.1 Quarter 1 (July – September 2025)	5
2.3 Quarter 3 (January – March 2026)	8
2.4 Quarter 4 (April – June 2026)	12
3.0 ASSESSMENT OF PERFORMANCE AGAINST TARGETS AND ACTIVITIES IN THE WORK PLAN	14
3.1 Objective 1: To Enhance Data Disclosure in the Extractive Sector	14
3.1.1 Planned Outputs/Targets	14
3.1.2 Achievements/Progress	14
3.1.3 Unforeseen Activities	15
3.1.4 Outcomes/Impacts	15
3.2 Objective 2: To Facilitate Information Sharing Regarding the Extractive Sector	15
3.2.1 Planned Outputs/Targets	15
3.2.2 Achievements/Progress	16
3.2.3 Outcomes/Impacts	16
3.3 Objective 3: Contribute to Enhanced Management of Extractive Sector Revenues	16
3.3.1 Planned Outputs/Targets	16
3.3.2 Achievements/Progress	17
3.3.3 Unforeseen Activities	17
3.3.4 Outcomes/Impacts	17
3.4 Objective 4: To Build the Operational and Technical Capacity of the MSG and Secretariat	18
3.4.1 Planned Outputs/Targets	18
3.4.2 Achievements/Progress	18
3.4.3 Unforeseen Activities	19
3.4.4 Outcomes/Impacts	19
3.5 Overall Assessment and Cost of Implementation	19
4.0 ASSESSMENT OF PERFORMANCE AGAINST EITI REQUIREMENTS	20
4.1 Requirement 1: MSG Oversight	20
4.2 Requirement 2: Legal & Institutional Framework, Licensing and Beneficial Ownership	20
4.3 Requirement 3: Exploration and Production	20
4.4 Requirement 4: Revenue Collection	20
4.5 Requirement 5: Revenue Allocation	21

4.6 Requirement 6: Social and Economic Spending	21
4.7 Requirement 7: Outcomes and Impact	21
5.0 ADDITIONAL COMMENTS ON UGEITI ACHIEVEMENTS	21
5.1 Contribution to Reforms	21
6.0 SPECIFIC STRENGTHS AND WEAKNESSES IDENTIFIED IN THE EITI PROCESS	22
6.1 Strengths of Implementation	22
6.1.1 Successful Transition of the Multi-Stakeholder Group	22
6.1.2 Timely EITI Reporting	23
6.1.3 Strengthened Stakeholder Coordination	23
6.1.4 Enhanced Public Engagement	23
6.1.5 Increased Technical Capacity	23
6.2 Weaknesses and Challenges	23
6.3 Overall Assessment	24
7.0 PROGRESS AGAINST THE RECOMMENDATIONS	24
7.1 Progress Regarding Recommendations from Prior EITI Reports	24
7.2 Implementation of Beneficial Ownership (BO) Disclosure Plans	25
8.0 GENDER AND INCLUSION	25
9.0 MULTI-STAKEHOLDER GROUP PARTICIPATION IN APR PREPARATION	26
10.0 WAY FORWARD (FY 2026/2027)	26
11.0 CONCLUSION	27
ANNEX A: COST OF IMPLEMENTATION	27
ANNEX B: MULTI-STAKEHOLDER GROUP MEMBERSHIP	28

ACRONYMS AND ABBREVIATIONS

ACEMP	African Center for Energy and Mineral Policy
ACODE	Advocates Coalition for Development and Environment
APR	Annual Progress Report
ASM	Artisanal and Small-Scale Mining
BO	Beneficial Ownership
BOU	Bank of Uganda
CCE	Citizens' Convention on Extractives
CSCO	Civil Society Coalition on Oil and Gas
CSO	Civil Society Organisation
DGSM	Directorate of Geological Survey and Mines
EDRMS	Electronic Document and Records Management System
EITI	Extractive Industries Transparency Initiative
ESAMI	Eastern and Southern African Management Institute
EU	European Union
FY	Financial Year
GDP	Gross Domestic Product
IA	Independent Administrator
MDA	Ministries, Departments and Agencies
MEMD	Ministry of Energy and Mineral Development
MoFPED	Ministry of Finance, Planning and Economic Development
MSG	Multi-Stakeholder Group
NDP IV	National Development Plan IV
NRGI	Natural Resource Governance Institute
OAG	Office of the Auditor General
OECD	Organisation for Economic Co-operation and Development
PAU	Petroleum Authority of Uganda
PSA	Production Sharing Agreement
SEATINI	Southern and Eastern African Trade Information and Negotiations Institute
SOE	State-Owned Enterprise
ToR	Terms of Reference
UCEM	Uganda Chamber of Energy and Minerals
UGEITI	Uganda Extractive Industries Transparency Initiative
URA	Uganda Revenue Authority
URSB	Uganda Registration Services Bureau

1.0 INTRODUCTION

Transparency and accountability are essential to ensuring that Uganda's oil, gas, and mineral resources create lasting benefits for both current and future generations. Uganda joined the Extractive Industries Transparency Initiative (EITI) in August 2020, becoming the 54th member country globally and the 26th in Africa. This followed a Cabinet directive issued on 28th January 2019, which assigned the Ministry of Finance, Planning and Economic Development (MoFPED) responsibility for coordinating EITI implementation. The initiative is overseen by a Multi-Stakeholder Group (MSG), comprising representatives from Government, Industry, and Civil Society, while the UGEITI Secretariat provides technical and administrative support.

In line with EITI Requirements 1.5 and 7.3 of the 2023 EITI Standard, implementing countries are required to review progress in implementing their work plan each year and publish an Annual Progress Report (APR). This report covers the period from July 2025 to June 2026 (FY 2025/2026) and assesses UGEITI's performance against the FY 2025/2026 Work Plan, the quarterly progress reports prepared during the year, and the requirements of the 2023 EITI Standard.

The Annual Progress Report (APR) 2025/2026 demonstrates how Uganda EITI implementation directly supports the Fourth National Development Plan (NDP IV) 2025/26–2029/30 by strengthening domestic revenue mobilisation, promoting transparent and accountable management of oil, gas and mineral revenues, advancing responsible environmental stewardship and sustainable resource exploitation, enhancing secure and rights-based data governance, and fostering inclusive stakeholder engagement in natural resource governance. Through these actions, UGEITI contributes specifically to Programme 2: Sustainable Extractives Industry Development (under MEMD)¹ by improving revenue oversight, transparency and value addition in the extractives sector, and to Programme 18: Development Plan Implementation (under MoFPED)² by reinforcing monitoring, accountability and evidence-based planning, thereby advancing national priorities on industrialisation, fiscal sustainability, governance reforms, environmental sustainability and long term economic transformation.³

The year under review marked another important phase in Uganda's EITI implementation. During the year, UGEITI continued to strengthen transparency and accountability in the extractive sector through the publication and dissemination of the Fifth EITI Report (FY 2023/2024), implementation of the FY 2025/2026 Work Plan, continued follow-up on corrective actions from Uganda's first EITI Validation, and preparations for the country's second Validation. The year also saw increased stakeholder engagement through Multi-Stakeholder Group

¹ NDP IV (2025/26–2029/30), Programme 2: Sustainable Extractives Industry Development, Production and Value Addition Cluster

² NDP IV (2025/26–2029/30), Programme 18: Development Plan Implementation, Governance Cluster

³ NDP IV strategic objectives on Domestic Revenue Mobilisation, Governance & Anti-Corruption, Sustainable Natural Resource Management, and Structural Economic Transformation

(MSG) meetings, capacity-building initiatives, participation in national and international EITI events, and preparations for the inaugural Extractives Awareness Week 2026.

The review focuses on the following priority areas implemented during the year:

- a) Strengthening transparency and public disclosure through publication, dissemination and use of EITI data and implementation of the recommendations from the Fifth EITI Report (FY 2023/2024).
- b) Enhancing stakeholder engagement and public awareness by promoting dialogue and information sharing among government, industry, civil society, media, academia and citizens, including preparations for Extractives Awareness Week 2026.
- c) Supporting policy reforms and improved governance through implementation of corrective actions from the 2024 EITI Validation and contribution to legal and institutional reforms.
- d) Strengthening institutional capacity and governance by building the capacity of the Multi-Stakeholder Group and the UGEITI Secretariat, improving monitoring and reporting systems, mobilising resources, and enhancing Uganda's preparedness for the second EITI Validation

2.0 GENERAL ASSESSMENT OF THE YEAR'S PERFORMANCE

The reporting period reflected a phase of consolidation and continued implementation as UGEITI strengthened transparency, accountability and stakeholder participation in Uganda's extractive sector. Implementation remained broadly on track with the FY 2025/2026 Work Plan and aligned with the 2023 EITI Standard, with notable progress in the following priority areas:

- a) **Timely Disclosures:** Publication and dissemination of the Fourth UGEITI Report (FY 2022/2023), continued production of the Fifth UGEITI Report (FY 2023/2024), including publication of the Fifth Report, and follow-up on recommendations from previous EITI Reports.
- b) **Strengthened Governance and EITI Implementation:** Successful transition and induction of a new Multi-Stakeholder Group (MSG), regular MSG and committee meetings, establishment of thematic committees, and continued preparations for Uganda's second EITI Validation.
- c) **Stakeholder Engagement and Capacity Building:** Enhanced collaboration with Government institutions, industry, civil society and development partners through national and regional workshops, dissemination activities, capacity-building programmes, policy dialogues, and participation in international EITI events.

Despite these achievements, implementation continued to face challenges, including inadequate and unpredictable funding, delays in data submission by some reporting entities, limited public awareness of EITI, and the absence of a dedicated legal framework to support EITI implementation. Nevertheless, the

Secretariat and the MSG sustained implementation through strong collaboration with Government, Industry and Civil Society, supported by technical and financial assistance from development partners. The following sections present a quarter-by-quarter assessment of activities undertaken, achievements realised, and lessons learned during the reporting period

2.1 Quarter 1 (July – September 2025)

The activities of Quarter One included:

2.1.1 Publication of the Fourth EITI Report

On 15th September 2025, UGEITI published the Fourth EITI Report (FY 2022/2023) following its approval at the 38th MSG Meeting. The report strengthened transparency by disclosing extractive sector revenues, contribution to GDP, and employment.



MSG members with stakeholders at the launch of Uganda's 4th EITI Report at Protea Hotel, Kampala

2.1.2 Formation of a New Multi-Stakeholder Group

Following the expiry of the outgoing MSG's term, the appointing authority initiated the process for constituting a new MSG for the 2026–2029 term. Government, Industry and Civil Society constituencies were requested to nominate representatives with the relevant experience, qualifications and institutional representation to provide effective oversight of EITI implementation.

2.1.3 Preparation of the FY 2024/2025 Annual Progress Report

The Secretariat prepared the FY 2024/2025 Annual Progress Report for submission to the MSG for review and approval.

2.1.4 Stakeholder Engagements and Capacity Building

During the quarter, UGEITI participated in several stakeholder engagements and capacity-building activities, including:

- a) 15th July 2025: Coordination meeting with the Uganda Revenue Authority (URA) on reporting-entity compliance.
- b) 18th July 2025: Participation in the 2nd Gold-in-Banking Conference, organised by the Uganda Chamber of Energy and Minerals (UCEM).
- c) 28–30th July 2025: Participation in the Directorate of Economic Affairs (DEA) Retreat organised by the Ministry of Finance, Planning and Economic Development.
- d) 8th and 17th August 2025: Participation in the Bank of Uganda Petroleum Revenue Investment Reserve Forums, organised by the Bank of Uganda.
- e) 14th August 2025: Participation in a SEATINI dialogue on Domestic Revenue Mobilisation.
- f) 28th August 2025: Participation in an ACODE/NRGI stakeholder engagement on the implementation of the Mining and Minerals Act.
- g) 4th September 2025: Participation in an Advocacy Seminar organised by the African Minerals Development Centre (AMDC), the African Union (AU) and Global Gateway.
- h) 9th September 2025: Participation in a mapping session on Uganda's Methane Emission Abatement Ambition, organised by NRGI and the Civil Society Coalition on Oil and Gas (CSCO).
- i) During the quarter: Participation in the Annual Mineral Wealth Conference, organised by the Uganda Chamber of Energy and Minerals (UCEM) and the Ministry of Energy and Mineral Development (MEMD).

2.1.5 Gold and Marble Research

During the quarter, UGEITI, in collaboration with the World Bank, commissioned a two-part study on Artisanal and Small-Scale Mining (ASM) conditions and revenue generation in the gold and marble subsectors to support evidence-based policy and decision-making. The inception reports were submitted, marking the commencement of the research.

Challenges – Quarter 1 (July – September 2025)

The main challenges during the quarter included financial constraints which limited public awareness of the Fourth EITI Report, delays and non-compliance by some reporting entities in submitting the required EITI data and the cross-border nature of some extractive-sector activities, particularly gold, which complicated monitoring, data collection and revenue tracking.

2.2 Quarter 2 (October – December 2025)

The activities of Quarter Two included:

2.2.1 Launch of the Fourth EITI Report

On 20th November 2025, UGEITI officially launched the Fourth EITI Report (FY 2022/2023) at Protea Hotel Kampala under the theme “*Advancing extractive sector governance through transparency and accountability.*” The launch was officiated by the Minister of State for Planning, Hon. Amos Lugoloobi, and attended by Government institutions, development partners, media and reporting entities.



Minister of State for Planning, Hon. Amos Lugoloobi and Mr. Moses Kagwa, the then MSG Chairperson.

2.2.2 MSG Field Visit to Entebbe Airport Customs

On 6th October 2025, the MSG conducted a field visit to Entebbe Airport Customs to observe the gold-export process. The visit followed up on gold-export discrepancies identified in previous EITI Reports and recommendations.

2.2.3 Dissemination of the Fourth EITI Report

UGEITI continued disseminating the Fourth EITI Report through a press conference held on 19th–20th November 2025, printed report monographs, newspaper articles, and the UGEITI website and social media platforms.

2.2.4 Regional and International Engagements

During the quarter, UGEITI participated in regional and international engagements, including the Regional EITI Forum in Lusaka, Zambia, on 10th–11th November 2025, focusing on strategic minerals investment, and the EITI Africa/MENA Production and Export Workshop on 10th December 2025. UGEITI also contributed to Uganda's national money-laundering and terrorism-financing risk assessment at the invitation of the Financial Intelligence Authority.

2.2.5 MSG Transition – Voting for new CSO members of the MSG

The transition to the new Multi-Stakeholder Group was completed during the quarter. On 15th December 2025, a new Civil Society cohort was selected at Kabira Country Club through a public call for expressions of interest, shortlisting and a democratic voting process coordinated by ACODE and Publish What You Pay Uganda.

2.2.6 Stakeholder Engagements

UGEITI participated in several civil society and extractive-sector engagements, including:

- a) 7th October 2025: 8th Citizens' Convention on Extractives at Mestil Hotel.
- b) 7th November 2025: Mubende United Miners Assembly licence launch.
- c) 9th December 2025: ACODE/NRGI/CSCO dialogue on oil and gas.
- d) 18th December 2025: PlanetGOLD 2025 Annual Stakeholders' Meeting.
- e) During the quarter: 2nd Doing Business Forum and 16th National Competitiveness Forum.
- f) 15th–19th December 2025: Tax Justice Alliance Uganda Annual Review Retreat.

2.2.7 MoFPED Budget Framework Paper Workshop

On 27th–28th October 2025, UGEITI participated in the MoFPED Budget Framework Paper workshop, which reviewed the Quarter Two cash-flow forecast, the Quarter One progress report and the preparation of the annual budget for FY 2026/27.

Achievements and Challenges

The quarter recorded progress in the dissemination of the Fourth EITI Report, completion of the MSG transition, follow-up on gold-export discrepancies, stakeholder engagement and regional peer learning. Challenges included financial and logistical constraints affecting printing, dissemination and regional engagements.

2.3 Quarter 3 (January – March 2026)

The activities of Quarter Three included:

2.3.1 The 39th MSG Meeting, Handover Ceremony and Induction of the New MSG

On 12th February 2026, the 39th MSG Meeting was held at Protea Hotel Kampala, marking the transition from the outgoing to the new MSG. Hon. Henry Musasizi, Minister of State for General Duties, presided over the official handover ceremony and commended the outgoing MSG members for their contribution to EITI implementation and strengthening transparency in Uganda's extractive sector. Outgoing members received certificates of appreciation, while the new MSG was formally welcomed.



Hon. Henry Musasizi, Minister of State for General Duties at MOFPED with members of the new MSG group.

The 39th MSG Meeting also approved the FY 2024/2025 Annual Progress Report (APR) for publication and reviewed the Terms of Reference for the Independent Administrator of the Fifth EITI Report.

From 16th–19th March 2026, the new MSG participated in an induction retreat at Speke Resort Munyonyo. The induction covered the 2023 EITI Standard, MSG Terms of Reference, alignment of EITI implementation with NDP IV, and the preliminary scope of the Fifth EITI Report.



Induction of the Multi-Stakeholder Group at Speke Resort Munyonyo Hotel March 16 – 19, 2026

2.3.2 The 40th MSG Meeting and Establishment of Committees

On 19th March 2026, the 40th MSG Meeting was held at Munyonyo Commonwealth Resort, Kampala. The meeting reviewed the preliminary scope of the Fifth EITI Report and established three standing committees to strengthen implementation of UGEITI activities and follow up on EITI and Validation recommendations.

The committees constituted were:

Committee	Chairperson	Members
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Extractives Awareness Week Committee	Ms. Gillian Lawino (MoFPED)	Martha Kiiza (BOU), Obadiah Anthony Kato (PAU), Joshua Suubi (MEMD), Dr. Arthur Bainomugisha (ACODE), Emily Nakanya (UNOC)
Report Production Committee	Dr. Henry Bazira (WGI)	Clovice Bright Irumba (PAU), Lawrence Muwonge (URA), Michael Musiime (ASF), Emily Nakanya (UNOC)
Contract Disclosure & Legal Affairs Committee	Clovice Bright Irumba (PAU)	Winston Mugumya (MEMD), Dr. Arthur Bainomugisha (ACODE), Noelle Nangira (AG's Office), Bashir Twesigye (CRED), Sandra Mwesigye (CNOOC), Faustine Mugisha (TotalEnergies)

These committees were mandated to support report production, strengthen contract and beneficial ownership disclosures, mobilise resources, and coordinate preparations for Extractives Awareness Week 2026

2.3.3 Sub-national Dissemination of the Fourth EITI Report

On 12th March 2026, UGEITI, with support from NRGi, conducted a sub-national dissemination workshop in Tororo District to increase public awareness and use of the Fourth EITI Report. The engagement included a stakeholders' workshop with district leaders, an East FM radio talk show, and a field visit to Tororo Cement Factory.



Delegates who attended the workshop in Tororo



Tororo Cement CEO and the UGEITI team



Mr. Sam Mucunguzi (left), a Member of the Multi-Stakeholder Group MSG, accompanied by Mr. Dan Denis Agaba from the UGEITI Secretariat, presented the key findings of the 4th Uganda EITI Report (FY 2022/2023) on radio East FM, Tororo.

2.3.4 Commencement of the Fifth EITI Report

During the quarter, UGEITI commenced production of the Fifth EITI Report (FY 2023/2024). The MSG reviewed the preliminary scope of the report, while URA presented the proposed reconciliation scope, reporting entities, anticipated challenges, and the role of the Independent Administrator in the reporting process.

2.3.5 Research and Policy Engagements



UGEITI participated in research and policy engagements aimed at strengthening evidence-based governance of Uganda's extractive sector. These included stakeholder engagements held at Esella Country Hotel from 17th–19th March 2026 (delegates

pictured) and an Oxfam Uganda/SEATINI workshop and strategic dialogue on 31st March 2026, among others. The engagements provided platforms for presenting and discussing findings from the World Bank-supported study on Artisanal and Small-Scale Mining (ASM), gold and marble revenue potential, to inform policy and decision-making.

2.3.6 National and International Engagements

During the quarter, UGEITI participated in the Global Online National Coordinators' Meeting on 19th January 2026 to discuss EITI Board nominations and continued engagement with the European Union on the OECD/EITI Responsible Mineral Value Chains Programme for the Great Lakes Region.

2.3.7 Parliamentary Engagement

On 20th January 2026, the National Budget Framework Paper for FY 2026/2027 was presented to the Parliamentary Committee on Finance, Planning and Economic Development as part of Government's budget consultation process.

Challenges – Quarter 3

Implementation during the quarter was affected by delays in data submission and reconciliation, limited enforcement of reporting requirements, logistical and financial constraints, capacity gaps among reporting entities, and procurement delays relating to the Independent Administrator. The growing backlog of recommendations from previous EITI Reports also required stronger institutional follow-up and coordination.

2.4 Quarter 4 (April – June 2026)

The activities of Quarter Four included:

2.4.1 Production and Publication of the Fifth EITI Report

During the quarter, UGEITI continued data collection and reconciliation with reporting entities, including DGSM and URA. At the 41st MSG Meeting, held on 7th May 2026 at Protea Hotel Kampala, the MSG approved the reconciliation scope covering 21 reporting entities. The Fifth EITI Report (FY 2023/2024) was then reviewed and approved at the 42nd MSG Meeting on 29th June 2026 and published on 30th June 2026, pending completion of the reconciliation process and final publication.

2.4.2 Public Dissemination of the Fourth EITI Report

On 1st April 2026, UGEITI, in collaboration with the Kitara Civil Society Organisations' Network (KCSO), participated in a Spice FM radio talk show in Hoima District. The programme disseminated the key findings of the Fourth EITI Report and raised public awareness in preparation for Uganda's second EITI Validation.



Radio talk show on localising the findings of Uganda's 4th EITI report on April 1, 2026 at Spice FM radio presenters

2.4.3 Capacity Building

UGEITI strengthened stakeholder capacity through several training initiatives, including a reporting-entity training with ACEMP on 2nd June 2026, an EDRMS Registry Module training with MoFPED on 29th May 2026, and a Tax Policy and Artificial Intelligence Programme conducted at ESAMI from 20th April to 1st May 2026.

2.4.4 Engagement with the National Mining Company

On 4th June 2026, UGEITI held a consultative meeting with the National Mining Company to clarify its EITI disclosure obligations relating to revenue flows, equity interests and governance.

2.4.5 Sector and Policy Engagements

During the quarter, UGEITI participated in several policy and stakeholder engagements, including the Repower Uganda Initiative Launch (22nd April), an ActionAid Uganda dialogue on Energy Transition and Beneficial Ownership (19th May), a CSCO/NRGI Strategic Meeting (10th June), an MEMD engagement on ASM formalisation (17th June), and the Post-Budget Dialogue (25th June 2026).

2.4.6 Preparation for Extractives Awareness Week and Citizens' Convention

UGEITI participated preparations for the 9th Citizens' Convention on Extractives and Extractives Awareness Week 2026, which was later rescheduled to September 2026. Planning emphasised inclusive participation, particularly the involvement of women and communities from extractive regions.

Challenges – Quarter 4

Implementation during the quarter was affected by delays in data submission and reconciliation, limited capacity among some reporting entities, persistent funding and staffing constraints, procurement delays, and a backlog of outstanding recommendations.

3.0 ASSESSMENT OF PERFORMANCE AGAINST TARGETS AND ACTIVITIES IN THE WORK PLAN

This section assesses progress made in implementing the four objectives of the UGEITI Work Plan FY 2025/2026, which had an approved budget of UGX 4,811,208,000, financed primarily by the Government of Uganda, with additional technical and in-kind support from development partners. The assessment highlights progress towards planned targets, key achievements, challenges and the contribution of UGEITI to transparency and accountability in Uganda's extractive sector.

3.1 Objective 1: To Enhance Data Disclosure in the Extractive Sector

3.1.1 Planned Outputs/Targets

The planned outputs under this objective included:

- a) Facilitation of data collection and production of the Fifth EITI Report.
- b) Publication and launch of the Fourth EITI Reports.
- c) Newspaper articles, radio and television talk shows on the EITI process.
- d) Stakeholder partnerships, quarterly MSG and committee meetings.
- e) Maintenance of the UGEITI website and online data repository.
- f) National dialogue and advocacy for improved extractive sector disclosure policies.

3.1.2 Achievements/Progress

a) Publication and Dissemination of the Fourth EITI Report:

UGEITI published the Fourth EITI Report (FY 2022/2023) on 15th September 2025 and officially launched it on 20th November 2025. Dissemination was undertaken through press conferences, newspaper publications, printed monographs, district workshops, radio talk shows and the UGEITI website.

b) Production of the Fifth EITI Report:

Production of the Fifth EITI Report (FY 2023/2024) commenced during the year. The MSG approved the Terms of Reference, endorsed the reconciliation scope covering 21 reporting entities, and approved the Fifth EITI Report, which was published on 30th June 2026.

c) Strengthened Multi-Stakeholder coordination and Oversight

UGEITI strengthened stakeholder collaboration through five MSG meetings (38th–42nd), quarterly committee engagements and the induction of a new Multi-Stakeholder Group. Three standing committees were established to

support report production, contract disclosure and Extractives Awareness Week.

d) Digital and Media Disclosure:

The Secretariat maintained the UGEITI website and social media platforms as the primary channels for publishing reports, MSG minutes and disclosure materials. Public awareness was further enhanced through regional radio talk shows, newspaper articles and media engagements.

e) Stakeholder Engagement:

UGEITI expanded public dialogue through the 8th Citizens' Convention on Extractives, sub-national dissemination of the Fourth EITI Report in Tororo District, and preparations for the 9th Citizens' Convention and Extractives Awareness Week 2026.

3.1.3 Unforeseen Activities

The full MSG changeover — A major unforeseen activity was the transition and induction of the new Multi-Stakeholder Group, which required the nomination, selection and orientation of members from Government, Industry and Civil Society while implementation of the Fourth and Fifth EITI Reports was ongoing.

3.1.4 Outcomes/Impacts

Implementation of this objective resulted in improved public access to extractive sector information through the Fourth and Fifth EITI Reports, strengthened oversight by a fully inducted MSG and its committees, enhanced coordination among key reporting institutions including DGSM, URA and OAG, and increased public debate, awareness and interaction through media engagements, e.g newspaper publications, radio talk shows and social media platforms. Regional district workshops including distribution of the 4th EITI Report FY 2022/2023 monographs improved access to extractive sector information at regional level. Stakeholder engagements and dissemination activities at regional level increased awareness about the importance of EITI implementation in the Regions.

3.2 Objective 2: To Facilitate Information Sharing Regarding the Extractive Sector

3.2.1 Planned Outputs/Targets

The planned outputs under this objective included:

- a) Establish platforms for regular information exchange among Government, Industry and Civil Society.
- b) Strengthen collaboration with the media through press conferences, media partnerships and training.
- c) Implement public awareness and stakeholder engagement activities through radio and television talk shows, newspaper articles, documentaries, podcasts and social media

3.2.2 Achievements/Progress

a) Media Engagement and Public Awareness:

UGEITI disseminated the findings of the Fourth EITI Report through press conferences, newspaper publications, regional radio talk shows, including the Spice FM Hoima programme, and continuous updates on the UGEITI website and social media platforms.

b) Stakeholder Information Sharing

UGEITI facilitated information exchange through engagements with UCEM, SEATINI, NRG, ACODE, Oxfam Uganda, CSCO and other stakeholders to promote dialogue on extractive sector governance, domestic revenue mobilisation and energy transition.

c) Regional and International Knowledge Sharing:

UGEITI participated in regional and international EITI engagements, including the Regional EITI Forum in Lusaka, the EITI Africa/MENA Production and Export Workshop, and the Global National Coordinators' Meeting, promoting peer learning and the exchange of good practices.

3.2.3 Outcomes/Impacts

Implementation of this objective strengthened information-sharing among Government, Industry and Civil Society. Mass media dissemination activities of the 4th Report FY 2022/2023 through press conferences newspaper publications radio talk shows including the spice FM Hoima proramme, increased information outreach to a wider audience. There was increased interest and demand for more extractive sector information due to the publication of EITI Report findings like the royalty distribution mechanism to beneficiary communities through regional and national media platforms. Enhanced Stakeholder collaboration on transparency and governance in Uganda's extractive sector.

3.3 Objective 3: Contribute to Enhanced Management of Extractive Sector Revenues

3.3.1 Planned Outputs/Targets

The planned outputs under this objective included:

- a) Strengthen inter-institutional coordination on beneficial ownership and revenue reconciliation.
- b) Develop policy briefs on extractive sector governance reforms.
- c) Engage the private sector and artisanal and small-scale miners (ASMs) on mineral trade and revenues.
- d) Coordinate regular dialogue with URA, DGSM, Bank of Uganda, PAU and MoFPED on revenue data.
- e) Promote public awareness of extractive sector revenue potential and follow up on UGEITI report recommendations

3.3.2 Achievements/Progress

a) Gold Export Coordination:

On 6th October 2025, the MSG conducted a field visit to Entebbe Airport Customs to examine the gold export process. The visit informed recommendations to strengthen inter-agency coordination and improve compliance with the Mining and Minerals Act.

b) Revenue Coordination and Data Reconciliation:

UGEITI continued coordinating with URA, DGSM, Bank of Uganda and the Office of the Auditor General during preparation of the Fifth EITI Report, improving the reconciliation of extractive sector revenue data.

c) Research on Revenue potential:

UGEITI, in partnership with the World Bank, completed research on ASM conditions and revenue generation in the gold and marble subsectors. The findings were presented during a strategic policy dialogue on 31st March 2026 to support evidence-based decision-making.

d) State-Owned Enterprise Engagement:

On 4th June 2026, UGEITI held a consultative meeting with the National Mining Company to strengthen understanding of its EITI disclosure obligations relating to revenue reporting, equity interests and governance.

e) Contract disclosure and legal affairs:

The MSG established a Contract Disclosure and Legal Affairs Committee to support implementation of contract disclosure, beneficial ownership and broader legal reform recommendations.

3.3.3 Unforeseen Activities

During the reporting period, UGEITI participated in additional policy dialogues on ASM formalisation, energy transition and domestic revenue mobilisation. These engagements complemented the planned revenue management activities and strengthened collaboration across key extractive sector institutions.

3.3.4 Outcomes/Impacts

Implementation of this objective improved coordination among URA, DGSM, Bank of Uganda and other reporting institutions, strengthened the evidence base for ASM and mineral revenue policy, enhanced State-Owned Enterprise understanding of EITI disclosure requirements, and advanced follow-up on recommendations relating to contract disclosure and extractive sector governance.

The MSG field visit to Entebbe International Airport Customs Office on 6th October 2025 to observe the gold export process increased their understanding of the process and provide a follow up (production details and export data of gold (Req 3.2, 3.3) e.g FY 2020/ 2021) repeated across EITI Reports.

The visit provided recommendations to address the gaps, some requiring DGSM, URA to streamline record management and enforce compliance with the Mining and Minerals Act 2022 among others.

3.4 Objective 4: To Build the Operational and Technical Capacity of the MSG and Secretariat

3.4.1 Planned Outputs/Targets

The planned outputs under this objective included:

- a) Conduct sector-specific research studies.
- b) Implement learning and skills development programmes for the MSG and Secretariat.
- c) Strengthen strategic partnerships with EITI member countries and development partners.
- d) Mobilise technical and financial support for UGEITI implementation.
- e) Sustain effective Secretariat operations and coordination.

3.4.2 Achievements/Progress

a) MSG Induction and Capacity Building:

UGEITI successfully completed the transition and induction of a new Multi-Stakeholder Group through a three-day induction retreat, equipping members with knowledge of the 2023 EITI Standard, MSG Terms of Reference, NDP IV and the Fifth EITI Report process.

b) Training and Skills Development:

The Secretariat and stakeholders participated in several capacity-building programmes, including reporting-entity training with ACEMP, EDRMS Registry Module training with MoFPED, and a Tax Policy and Artificial Intelligence programme conducted at ESAMI.

c) Strategic Partnerships:

UGEITI strengthened collaboration with the EITI International Secretariat, the European Union, the World Bank, NRGi and other development partners through regional forums, technical workshops and strategic engagements.

d) Resource Mobilisation:

The Secretariat engaged development partners and MoFPED to mobilise technical and financial support for UGEITI activities, including preparations for Extractives Awareness Week and implementation of priority work plan activities.

e) Secretariat operations:

Despite the demands of the MSG transition and concurrent production of the Fourth and Fifth EITI Reports, the Secretariat maintained core operations, coordinated MSG meetings, supported stakeholder engagements and delivered key reporting obligations.

3.4.3 Unforeseen Activities

During the reporting period, the Secretariat managed the full administrative and logistical process of the MSG transition, including nominations, selection, induction and committee formation, alongside implementation of two concurrent EITI report production cycles.

3.4.4 Outcomes/Impacts

Implementation of this objective resulted in a fully inducted and functional MSG, enhanced technical capacity of the Secretariat and reporting entities, strengthened partnerships with national and international stakeholders, and improved institutional readiness for Uganda's second EITI Validation.

Overall, there was notable outcomes through stakeholders' engagements to improve implementation e.g, a strategic meeting held between UGEITI, MEMD and URA (in quarter 4 FY 2024/2025) on 7th May, 2025 to strengthen EITI Implementation and clarify DGSM's role and reporting challenges led to enhanced awareness on data quality assurance and certification requirements where both entities submitted their 5th Report templates on time.

A strategic meeting held between UGEITI and OAG (in Quarter 4 2024/25) on 3rd April, 2025 to strengthen EITI implementation enhanced awareness on data quality assurance and certification requirements by government reporting entities. Government reporting templates were certified by the OAG on time for the 5th EITI Report

These two actions further strengthen EITI implementation in the country leading to improvement in the time taken for reconciliation of Government revenues during the 5th Report production process.

3.5 Overall Assessment and Cost of Implementation

Overall, UGEITI made substantial progress in implementing the FY 2025/2026 Work Plan and meeting the requirements of the 2023 EITI Standard. During the reporting period, the Secretariat published the Fourth EITI Report (FY 2022/2023), produced and published the Fifth EITI Report (FY 2023/2024), completed the transition and induction of a new Multi-Stakeholder Group (MSG), and strengthened stakeholder engagement through national, sub-national and international platforms.

The approved work plan had a total budget of UGX 4,811,208,000, financed primarily by the Government of Uganda, with complementary technical and in-kind support from development partners.

Despite these achievements, implementation continued to face challenges, including inadequate and unpredictable funding, delays in data submission and reconciliation, limited enforcement of reporting requirements, and capacity constraints among some reporting entities. Nevertheless, support from the World Bank, European Union, NREGI, Oxfam, ACODE, SEATINI and other partners enabled

the delivery of key activities and strengthened Uganda's preparedness for its second EITI Validation

4.0 ASSESSMENT OF PERFORMANCE AGAINST EITI REQUIREMENTS

In accordance with Requirement 7.4(a)(ii) of the 2023 EITI Standard, this section provides UGEITI's self-assessment of progress made during FY 2025/2026. It highlights achievements, remaining gaps and actions taken to strengthen compliance ahead of Uganda's second EITI Validation.

4.1 Requirement 1: MSG Oversight

UGEITI maintained effective multi-stakeholder oversight throughout the reporting period. Five MSG meetings (38th–42nd) were held, a new Multi-Stakeholder Group was constituted through an inclusive nomination process, and members were inducted on the 2023 EITI Standard, MSG Terms of Reference and Uganda's EITI work programme. The MSG also established three standing committees to strengthen report production, contract disclosure and Extractives Awareness Week coordination.

4.2 Requirement 2: Legal & Institutional Framework, Licensing and Beneficial Ownership

UGEITI continued to strengthen collaboration with key institutions, including DGSM, URA, URSB, the Office of the Auditor General and MoFPED. Progress was made in advancing contract disclosure through the establishment of the Contract Disclosure and Legal Affairs Committee, while engagement with URSB supported continued implementation of beneficial ownership disclosures under the Companies (Amendment) Act, 2022. However, further improvements are required to enhance the accessibility and completeness of licensing and beneficial ownership information.

4.3 Requirement 3: Exploration and Production

During the year, UGEITI continued collecting and updating contextual information on Uganda's mining, oil and gas sector for inclusion in the Fifth EITI Report. Collaboration with DGSM, URA and the Office of the Auditor General strengthened data collection, while research on artisanal and small-scale mining (ASM) contributed to a better understanding of production and revenue trends in the gold and marble subsectors.

4.4 Requirement 4: Revenue Collection

UGEITI made substantial progress in revenue transparency through publication of the Fourth EITI Report and production of the Fifth EITI Report. The MSG approved the reconciliation scope covering 21 reporting entities, and reconciliation of company payments and government revenues continued during the reporting period. Follow-up on gold export discrepancies also strengthened coordination between DGSM, URA and Customs.

4.5 Requirement 5: Revenue Allocation

UGEITI supported dialogue on extractive revenue management through engagements with the Bank of Uganda, MoFPED and Parliament. Budget Framework Paper workshops, petroleum revenue forums and post-budget dialogues contributed to greater transparency in the management of extractive revenues, although disclosure of subnational transfers remains an area for further improvement.

4.6 Requirement 6: Social and Economic Spending

The reporting process continued to disclose the extractive sector's contribution to Uganda's economy, including government revenues, employment and gender-disaggregated data. UGEITI also promoted discussions on environmental management, ASM formalisation and responsible mineral development through stakeholder engagements and policy dialogues.

4.7 Requirement 7: Outcomes and Impact

UGEITI strengthened public debate and access to information through publication and dissemination of the Fourth EITI Report, sub-national workshops, radio talk shows, media engagement and participation in the Citizens' Convention on Extractives. The FY 2024/2025 Annual Progress Report was published, and preparation of this FY 2025/2026 APR demonstrates continued compliance with the EITI requirement for annual progress reporting while positioning Uganda for its second EITI Validation.

5.0 ADDITIONAL COMMENTS ON UGEITI ACHIEVEMENTS

5.1 Contribution to Reforms

UGEITI contributed to extractive sector reforms by supporting discussions on contract disclosure, beneficial ownership and ASM formalisation. The establishment of the Contract Disclosure and Legal Affairs Committee and continued engagement with URSB and MEMD strengthened ongoing legal and institutional reform efforts.

5.2 Follow-up on Policy Implementation

The Secretariat continued implementing recommendations from previous EITI Reports by following up on gold export discrepancies, supporting data reconciliation, and aligning annual activities with the FY 2025/2026 Work Plan and UGEITI Strategic Plan.

5.3 Enhanced Institutional Coordination

UGEITI strengthened collaboration with key institutions, including URA, DGSM, the Office of the Auditor General, Bank of Uganda, URSB, the National Mining Company and the Financial Intelligence Authority. Partnerships with the World Bank, European Union, NREGI, Oxfam, ACODE and SEATINI also improved technical support and data quality.

5.4 Platform for Multi-Stakeholder Dialogue

UGEITI continued to provide a platform for constructive dialogue through MSG meetings, the induction retreat, the Citizens' Convention on Extractives, district dissemination workshops and policy dialogues on taxation, ASM and energy transition.

5.5 Improved Information Sharing

Publication of the Fourth EITI Report, the Fifth EITI Report and the FY 2024/2025 Annual Progress Report, together with media engagements, radio talk shows and online platforms, enhanced public access to credible information on Uganda's extractive sector.

5.6 Key Sector Challenges Identified

The reporting period highlighted persistent challenges, including gold export data discrepancies, incomplete beneficial ownership disclosures, delays in data submission, capacity gaps among reporting entities, and the absence of a dedicated EITI legal framework.

5.7 Public Awareness and Accountability

UGEITI increased public awareness through regional radio programmes, media coverage, sub-national dissemination activities and stakeholder engagements, promoting transparency and accountability in the management of extractive resources.

5.8 Strengthened Civic Participation

The inclusive selection and induction of new Civil Society MSG representatives, together with active participation by civil society organisations in EITI dialogues and dissemination activities, strengthened stakeholder participation and reinforced Uganda's multi-stakeholder approach to extractive sector governance.

6.0 SPECIFIC STRENGTHS AND WEAKNESSES IDENTIFIED IN THE EITI PROCESS

During FY 2025/2026, Uganda's EITI implementation recorded significant progress in transparency, institutional strengthening and stakeholder engagement. However, persistent legal, financial and operational challenges continued to affect full implementation of the EITI Standard.

6.1 Strengths of Implementation

6.1.1 Successful Transition of the Multi-Stakeholder Group

UGEITI successfully completed the nomination, selection and induction of a new Multi-Stakeholder Group, ensuring continued representation of Government, Industry and Civil Society and strengthening oversight of EITI implementation.

6.1.2 Timely EITI Reporting

The Secretariat maintained the EITI reporting cycle by publishing the Fourth EITI Report and producing the Fifth EITI Report within the same financial year, demonstrating commitment to timely disclosure.

6.1.3 Strengthened Stakeholder Coordination

Collaboration among DGSM, URA, the Office of the Auditor General, Bank of Uganda, URSB and development partners improved data collection, reconciliation and institutional coordination throughout the reporting period.

6.1.4 Enhanced Public Engagement

UGEITI expanded public awareness through district dissemination workshops, radio talk shows, media engagement, the Citizens' Convention on Extractives and preparations for Extractives Awareness Week 2026.

6.1.5 Increased Technical Capacity

Capacity-building initiatives for MSG members, reporting entities and the Secretariat strengthened understanding of the 2023 EITI Standard, revenue reporting, records management and extractive sector governance.

6.2 Weaknesses and Challenges

6.2.1 Absence of a Legal Mandate

The absence of a specific legal framework for EITI implementation in Uganda limited enforcement of reporting requirements and timely submission of data by reporting entities

6.2.2 Inadequate and Unpredictable Funding

Limited financial resources constrained regional dissemination, stakeholder outreach, printing of EITI Reports and implementation of some planned work *plan activities*.

6.2.3 Delays in Data Submission and Reconciliation

Late submission of data by some reporting entities delayed the reconciliation process.

6.2.4 Weak Enforcement of Reporting Requirements

The absence of a dedicated EITI legal framework continued to limit enforcement of reporting obligations and implementation of some disclosure requirements.

6.2.5 Capacity Gaps Among Reporting Entities

Some reporting entities and State-Owned Enterprises required additional technical support to improve the quality, completeness and timeliness of EITI disclosures.

6.2.6 Outstanding Recommendations

A backlog of recommendations relating to gold export discrepancies, beneficial ownership, contract disclosure and data quality remained outstanding and will require continued follow-up during FY 2026/2027 and Uganda's second EITI Validation.

6.3 Overall Assessment

Overall, UGEITI made significant progress in implementing the FY 2025/2026 Work Plan and advancing the objectives of the 2023 EITI Standard. Key achievements included the successful transition and induction of a new Multi-Stakeholder Group, publication of the Fourth EITI Report, production of the Fifth EITI Report, and strengthened stakeholder engagement through national, sub-national and international platforms.

Despite these achievements, implementation was constrained by inadequate and unpredictable funding, delays in data submission and reconciliation, limited enforcement of reporting requirements, and outstanding recommendations on gold export discrepancies, beneficial ownership and contract disclosure. Addressing these gaps, while strengthening institutional capacity and securing a sustainable legal framework, will be critical to Uganda's preparedness for its second EITI Validation.

7.0 PROGRESS AGAINST THE RECOMMENDATIONS

7.1 Progress Regarding Recommendations from Prior EITI Reports

UGEITI recognises that regular follow-up on past recommendations is essential for continuous improvement and for a successful second EITI Validation, expected in October 2026. The table below consolidates recommendations from the First (2019/20) through Fourth (2022/23) EITI Reports and summarises progress as of June 2026.

Table 1: Assessment of Progress on Recommendations

	Recommendation / FY	FY 2025/2026 Update	Status
1	Mainstreaming & Systematic Disclosure of EITI Data (FY 2019/20)	Published the Fourth and Fifth EITI Reports online and continued implementation of the Open Data Policy to strengthen systematic disclosure.	Ongoing
2	Public Disclosure of Mining Licence Register (FY 2019/20)	DGSM continued updating the Mining Cadastre Portal, with ongoing improvements to licence history, TINs and public access.	Ongoing
3	Public Disclosure of Petroleum & Mining Contracts (FY 2019/20)	Established the Contract Disclosure & Legal Affairs Committee (March 2026) to advance contract disclosure reforms.	In Progress
4	Data Quality & Assurance (FY 2019/20)	Conducted reporting-entity training (2 June 2026); OAG continued certification of Government templates; compliant entities recognised at the Fourth Report launch	Ongoing
5	Beneficial Ownership Disclosure (FY 2019/20, 2020/21, 2021/22 & 2022/23)	Continued engagement with URSB to improve completeness and accessibility of BO data; companies submitted BO declarations during reporting.	Completed / Continuous Improvement

	Recommendation / FY	FY 2025/2026 Update	Status
6	Updating Data on the Informal Mining (ASM) Sector (FY 2020/21)	World Bank-supported ASM gold and marble studies were completed and disseminated to inform ASM formalisation and policy implementation.	Ongoing
7	Gold Production & Export Data (FY 2020/21)	MSG conducted a field visit to Entebbe Airport Customs (6 Oct 2025); DGSM and URA strengthened collaboration on export data reconciliation. MEMD is currently working with GIZ to create a system that digitalises the entire value chain of the mining sector.	Ongoing
8	Establishing an EITI Legal Framework (FY 2021/22)	The MSG established a Legal Committee to commence consultations on developing legislation to formalise EITI reporting obligations.	In Progress
9	Disclosure of Financial Statements (FY 2021/22)	Consultative meeting held with the National Mining Company (4 June 2026); continued advocacy and training on audited financial statement disclosure.	Ongoing
10	Environmental & Social Expenditure Reporting (FY 2022/23)	Expanded environmental and social disclosures during preparation of the Fifth EITI Report and strengthened reporting guidance.	Ongoing

Note: The Fifth EITI Report (FY 2023/2024) was still undergoing reconciliation at the close of the reporting period covered by this APR (July 2025–June 2026); the Report was published on 30 June 2026. Recommendations arising from the finalised Fifth Report will be captured in the FY 2026/2027 Annual Progress Report.

7.2 Implementation of Beneficial Ownership (BO) Disclosure Plans

Since joining EITI, Uganda has strengthened beneficial ownership (BO) disclosure through reforms to the Companies Act requiring URSB to capture and disclose BO information. During FY 2025/2026, the BO disclosure framework and URSB register remained operational, with legal requirements applying to extractive companies under the Companies (Amendment) Act, 2022. However, coverage of extractive-sector companies remained incomplete, and the quality and verification of submitted data varied.

The MSG's new Contract Disclosure and Legal Affairs Committee identified BO disclosure as a priority for FY 2026/2027. The Secretariat will continue engaging URSB and MEMD to strengthen data collection and verification and address concerns about access to BO information for accountability and monitoring.

8.0 GENDER AND INCLUSION

In line with Requirement 1.5 of the 2023 EITI Standard, UGEITI promoted inclusive participation during FY 2025/2026. The selection of new Civil Society representatives followed an open and competitive process that increased the women

CSO representatives on the MSG from 1 out of 5 members to 2 out of 5 members. The Fifth EITI Report also addressed gender-sensitive reporting and women's leadership in the extractive sector, including women's participation in industry and the Women in Energy and Extractives Network (WEEN).

The Fourth EITI Report showed that women accounted for 15% of the 5,274 recorded employees in the extractive sector. Preparations for Extractives Awareness Week 2026 further emphasised women's participation and community inclusion. Going forward, UGEITI will strengthen engagement with women in mining communities and other affected stakeholders and improve gender-disaggregated reporting, including measurable indicators to track women's representation, participation and influence in EITI processes.

9.0 MULTI-STAKEHOLDER GROUP PARTICIPATION IN APR PREPARATION

In accordance with Requirement 7.4 of the 2023 EITI Standard, preparation of this Annual Progress Report involved all three MSG constituencies. The Secretariat prepared the draft using quarterly progress reports, MSG and committee minutes, work plan implementation reports and activity briefs for FY 2025/2026.

Government institutions, including MoFPED, MEMD, DGSM, URA, URSB and the Office of the Auditor General, provided updates on policy reforms, data submissions and implementation progress. Industry representatives contributed views on reconciliation and reporting challenges, while Civil Society members raised issues relating to contract transparency, beneficial ownership, community engagement and gender inclusion.

Before publication, the Secretariat circulated the draft APR to MSG members by email on 6th October 2026 for further review and input. Members submitted comments and feedback, and approved the report for publication on 13th October 2026. The feedback was reviewed and incorporated into the final document before publication on the same date.

10.0 WAY FORWARD (FY 2026/2027)

UGEITI will prioritise the following actions during FY 2026/2027:

- a) Complete reconciliation and publish the Final Fifth EITI Report (FY 2023/2024).
- b) Prepare for Uganda's second EITI Validation by implementing outstanding corrective actions and recommendations.
- c) Advance the work of the Contract Disclosure and Legal Affairs Committee on contract disclosure, beneficial ownership and legal reforms.
- d) Strengthen collaboration between DGSM, URA and Customs to address persistent gold export data discrepancies.
- e) Improve data quality by enhancing compliance, certification and timely submission by reporting entities.

- f) Expand public awareness through Extractives Awareness Week, the 9th Citizens' Convention on Extractives, and sub-national dissemination activities.
- g) Mobilise sustainable financing and continue building the capacity of the MSG, Secretariat and reporting entities.

11.0 CONCLUSION

FY 2025/2026 marked a significant year of institutional strengthening and transparency for UGEITI. The Secretariat successfully published the Fourth EITI Report, produced the Fifth EITI Report, completed the transition and induction of a new Multi-Stakeholder Group, and strengthened stakeholder engagement at national and sub-national levels.

While important progress was made, challenges remain in data reconciliation, contract disclosure, beneficial ownership, funding sustainability and enforcement of reporting obligations. UGEITI remains committed to addressing these gaps and ensuring that Uganda's oil, gas and mineral resources are managed transparently and accountably for the benefit of all citizens.

ANNEX A: COST OF IMPLEMENTATION

The table below summarises the approved budget for implementation of the UGEITI FY 2025/2026 Work Plan. The total approved budget was UGX 4,811,208,000 (approximately USD 1,336,447 at an exchange rate of UGX 3,600 = USD 1). Implementation was financed primarily by the Government of Uganda, with complementary technical and in-kind support from development partners.

Although 55.8% of the approved budget was allocated to the operational and technical capacity of the MSG and Secretariat under Objective 4, funding constraints affected implementation of planned activities. The allocation supported the coordination and technical functions necessary for EITI implementation; however, the adequacy of funding for substantive transparency, disclosure and public accountability activities remains an important consideration in addressing implementation gaps and future budget priorities.

Work Plan Objective (FY 2025/2026)	Approved Budget (UGX)	Approved Budget (USD)	Share
Objective 1: Enhance data disclosure in the extractive sector	1,463,406,000	406,502	30.4%
Objective 2: Facilitate information sharing on the extractive sector	298,800,000	83,000	6.2%
Objective 3: Contribute to enhanced management of extractive sector revenues	363,602,000	100,995	7.6%
Objective 4: Build operational and technical capacity of the MSG and	2,685,400,000	745,944	55.8%

Work Plan Objective (FY 2025/2026)	Approved Budget (UGX)	Approved Budget (USD)	Share
Secretariat (incl. core Secretariat operations)			
Grand Total	4,811,208,000	1,336,447	100%

Implementation Summary

The largest proportion of the budget (55.8%) was allocated to strengthening the operational and technical capacity of the MSG and Secretariat, reflecting the costs of Secretariat operations, report production and institutional coordination. Data disclosure activities accounted for 30.4% of the budget, while information sharing and revenue management represented 6.2% and 7.6%, respectively.

Despite the approved budget, implementation was affected by funding shortfalls that constrained regional dissemination, printing of EITI Reports, stakeholder outreach and some research activities. These gaps were partially mitigated through technical and in-kind support from partners, including the World Bank, European Union, NREGI, Oxfam, ACODE, ACEMP and SEATINI

A full activity-level breakdown of the approved work plan, including planned outputs, timelines, responsible parties and funding sources, is available on the website www.ugeiti.org

ANNEX B: MULTI-STAKEHOLDER GROUP MEMBERSHIP

During FY 2025/2026, UGEITI completed the transition of the Multi-Stakeholder Group (MSG). Outgoing members were formally recognised at the 39th MSG Meeting, while new representatives from Government, Industry and Civil Society assumed office following the nomination and selection process. The new MSG was inducted in March 2026 and is responsible for overseeing implementation of the 2023 EITI Standard and preparations for Uganda's second EITI Validation.

Table 3: MSG Members and Observers Who Served (excluding their proxies) During FY 2025/2026

Constituency	Institution	Mar2019–Dec 2025	Jan–Jun 2026
Government	MoFPED	Moses Kaggwa (Chairperson)	Francis Twinamatsiko (Chairperson)
	MEMD – Petroleum	Robert Tugume	Winston Mugumya
	MEMD – DGSM	David Sebagala	David Sebagala
	Attorney General's Chambers	Allen Bucyana	Richard Adrole

Constituency	Institution	Mar2019–Dec 2025	Jan–Jun 2026
	Bank of Uganda	Jacob Opolot	Bazinzi Natamba
	National Planning Authority	Jonan Kandwanaho	Oscar Olaro
	Petroleum Authority of Uganda	Clovice Bright Irumba	Clovice Bright Irumba
	Ministry of Water & Environment	Callist Tindimugaya	Brenda Atuhaire
Civil Society	ACODE	Onesmus Mugenyi	Arthur Bainomugisha
	Oxfam and Water Governance Institute respectively	Siragi Magara	Henry Bazira
	World Voices and Citizens' Concern Africa respectively	Gard Benda	Sam Mucunguzi
	Karamoja Women Umbrella Org. And Uganda Wildlife Society Respectively	Margaret Lomonyang	Priscilla Nyadoi
	Global Rights Alert and IMPACT Transform respectively	Winfred Ngabiirwe	Rose Nakawuma
Industry	TotalEnergies EP Uganda	Patrick Oghittu	Patrick Oghittu
	Uganda National Oil Company	Emmanuel Mugagga	Emmanuel Mugagga
	CNOOC Uganda	Ma Jin	Ma Jin
	Oranto Energy	Obad Noah	N/A
	Uganda Chamber of Energy & Minerals	Elly Karuhanga	Aggrey Ashaba
	ASM Association	John Bosco Bukya	John Bosco Bukya
	Hima Cement	N/A	David Sydney Mugagga
	Tembo Steel	N/A	Manish Kalla
	Woodcross Resources	N/A	Kwesi Kuteesa
	Uganda National Mining Company	N/A	Lorna Nkunda Ngabirano
MSG Observers			
	Uganda Registration Services Bureau	Patricia Opoka	Patricia Opoka
	Office of the Auditor General	Calvin Kasigwa	Calvin Kasigwa
	Uganda Bureau of Statistics	Joanita Nassiwa	Joanita Nassiwa