



ISSUE 1: JULY – SEPTEMBER 2025

QUARTERLY

NEWS LETTER



**Chairperson,
Multi-Stakeholder Group (MSG),
Mr. Moses Kaggwa**

Our Valued Stakeholders,

It is an honour to share the first edition of the UGEITI Newsletter. On behalf of the Multi-Stakeholder Group (MSG), I extend appreciation to all partners who continue to support Uganda's efforts to promote transparency and accountability in the management of natural resources.

Since joining the EITI in 2020, Uganda has made significant progress including the publication of four EITI Reports. These reports have enhanced engagement between different stakeholders and reflect our commitment to ensuring that the country's natural resources contribute to sustainable development and shared prosperity for all Ugandans.

The MSG remains committed to providing strategic guidance and oversight in the implementation process. By working together, we continue to build trust, strengthen systems, and make information from the extractive sector more accessible to citizens.

4th EITI Report (FY2022/23)

Uganda has published the Fourth EITI Report covering FY2022/23. The report discloses payments by companies and revenues received by Government entities, in line with the 2023 EITI Standard.



**National Coordinator,
Mr. Saul Ongaria**

Dear Stakeholders,

It is my pleasure to welcome you to the first edition of the Uganda Extractive Industries Transparency Initiative (UGEITI) Newsletter. This publication marks another step in our ongoing effort to keep stakeholders informed and engaged in Uganda's implementation of the Extractive Industries Transparency Initiative (EITI) Standard.

The newsletter provides regular updates on our key activities, findings from the EITI Reports, and highlights from our engagements with partners. It is designed to make information on the extractive sector more accessible while showcasing the progress we continue to make in promoting transparency, accountability, and good governance.

I would like to take this opportunity to acknowledge the valuable contribution of the Multi-Stakeholder Group (MSG), whose guidance and collaboration have been central to UGEITI's success. Their commitment ensures that transparency remains a shared national effort, bringing together public institutions, the private sector, and civil society around a common goal of responsible resource management.

As we continue this journey, I encourage you to stay engaged, share insights, and use the information we publish to strengthen accountability and informed dialogue on Uganda's natural resources. Together, we can ensure that the extractive sector continues to contribute to sustainable development and shared prosperity.

● Highlights of the 4th EITI Report (FY2022/23)



Uganda’s Fourth EITI Report marks another milestone in advancing transparency and accountability across the oil, gas, and mining sectors. The report covers the period FY2022/23 and reconciles revenues declared by extractive companies with those received by government entities. It was prepared by Moore Insight, an independent accounting firm (serving as the Independent Administrator in the EITI process), under the oversight of the Multi-Stakeholder Group (MSG). The report places greater emphasis on gender, anti-corruption, environmental disclosures, and the energy transition.

These findings demonstrate significant progress in implementing the EITI framework, improved data consistency among reporting entities, and stronger collaboration among MEMD, URA, and NEMA.

Revenue Performance

Uganda’s extractive sector continues to show resilience and potential. Total government revenues collected from the sector in FY2022/23 amounted to UGX 530.17 billion, a 29 percent increase from the previous year (UGX 411.38 billion).

The growth was driven by improved compliance in the mining industry, stronger monitoring by revenue authorities, and increasing activity in the oil and gas pre-production phase.

Mining sector: 57 percent (UGX 299.95 billion)

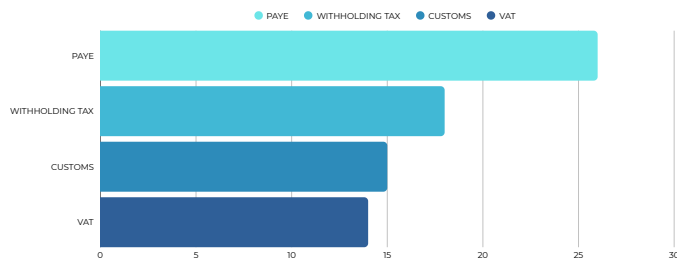
Oil and Gas sector: 43 percent (UGX 230.23 billion)

Key revenue streams:

PAYE (26%),

Withholding Tax (18%),

Customs (15%), and VAT (14%).



Top Contributors and Receiving Entities

Five entities accounted for more than three-quarters of all revenues reported:

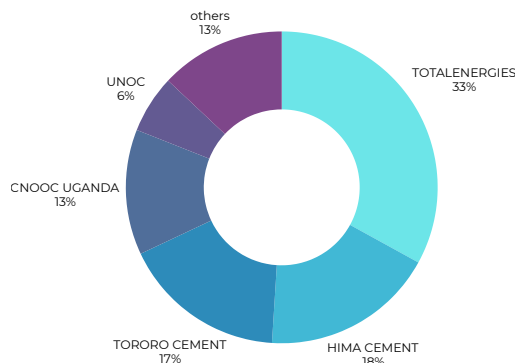
TotalEnergies EP Uganda – 33%

Hima Cement Ltd – 18%

Tororo Cement Ltd – 17%

CNOOC Uganda Ltd – 13%

Uganda National Oil Company – 6%



The Uganda Revenue Authority (URA) remained the largest revenue-receiving body, followed by the Directorate of Geological Survey and Mines (DGSM) and the Ministry of Energy and Mineral Development (MEMD).

Reconciliation and Findings

A total of 22 companies and 10 government agencies participated in the reconciliation process.

98 percent of all reported payments and revenues were successfully reconciled.

Minor variances arose mainly from timing differences and reporting formats.

Royalties worth UGX 1.33 billion were transferred to local governments, improving transparency and demonstrating the practical impact of subnational revenue sharing.

These outcomes highlight growing accuracy in reporting and stronger cooperation among institutions.

Sector Context and Trends

Mining: The total value of mineral production increased by 23 percent to UGX 248.5 billion, with limestone, iron ore, and gold leading production volumes.

Oil and Gas: Uganda remained in the pre-production phase, focusing on infrastructure development, refinery planning, and local-content participation through UNOC, TotalEnergies, and CNOOC.

Employment and Gender.

The report notes that Uganda’s extractive industries employed 5,274 people in FY2022/23 — only 0.026% of the national workforce — with women representing 15% overall. Women’s average monthly salary in mining was UGX 7.93 million, about 21% higher than men’s (UGX 6.58 million), though reflecting job category disparities.

The gender gap remains stark: women constitute 10% of workers in mining and 35% in oil and gas, and are often limited to artisanal and small-scale operations due to cultural and financial barriers. The report highlights the launch of the Women in Energy and Extractives Network (WEEN) in 2023 as a step toward bridging these gaps.

RECOMMENDATIONS

The report recommends the following:

• **Strengthen Legal and Institutional Framework:**

Make EITI reporting mandatory through legal reform and a ministerial directive; build capacity and improve coordination.

• **Improve Beneficial Ownership and Contract Transparency:**

Enforce BO disclosure, create an online contract repository, and train companies for compliance.

• **Enhance Environmental and Social Expenditure Reporting:**

Require standardized disclosure of social and environmental expenditures in collaboration with NEMA and MEMD.

• **Disclose Financial Information Publicly:**

Encourage publication of audited statements and Auditor General certification of government declarations.

• **Ensure Transparency in Project-Level Expenditures:**

Include CAPEX and OPEX fields in templates and train companies on accurate reporting.

• **Develop a GHG Measurement and Verification Framework:**

Create national regulations and harmonized guidelines for reporting emissions under the Climate Change Act. Create national regulations and harmonized guidelines for reporting emissions under the Climate Change Act.

UGEITI continues to promote transparency, accountability, and public participation, turning extractive-sector data into a foundation for shared prosperity and sustainable growth.

• **MSG Renewal: Strengthening Inclusive Governance in Uganda’s Extractive Sector**



Members of the Multi-Stakeholder Group (MSG) exercising their oversight role through review of the Strategic Plan and Terms of Reference.

The Multi-Stakeholder Group (MSG) is the governing body that guides Uganda’s implementation of the EITI. It brings together representatives from government, industry, and civil society to ensure that the management of Uganda’s natural resources is transparent, accountable, and inclusive.

Since its establishment in 2019, the MSG has served two three-year terms: 2019 to 2022 and 2022 to 2025. The ongoing renewal process marks the start of a new cycle that will run from 2025 to 2028. The process involves consultations among stakeholders in different constituencies followed by nomination to ensure continuity, gender balance, and effective representation.

The MSG consists of 25 members, including 12 representatives from Government, 8 from Industry, and 5 from Civil Society.

Government institutions include Ministry of Finance, Planning and Economic Development, Ministry of Energy and Mineral Development, Petroleum Authority of Uganda (PAU), Uganda Revenue Authority (URA), and Uganda National Oil Company (UNOC).

Industry representatives include entities such as the Uganda Chamber of Mines and Petroleum (UCMP), TotalEnergies EP Uganda, CNOOC Uganda Limited, and Hima Cement Limited.

Civil society is represented by organisations advocating for accountability and citizen participation in natural resource management, including the Civil Society Coalition on Oil and Gas (CSCO), Advocates Coalition for Development and Environment (ACODE), Global Rights Alert (GRA), and others working to advance transparency and inclusion.

The MSG is chaired by a representative appointed by the Minister of Finance, Planning and Economic Development, who provides overall leadership and ensures open and constructive dialogue among stakeholders. The Chairperson works closely with the Senior Government Official and the UGEITI Secretariat to align national implementation with the global EITI Standard.

With the renewal of the MSG, UGEITI reaffirms its commitment to open, participatory, and credible governance of the extractive sector. The refreshed MSG will continue to provide strategic oversight, ensure timely EITI reporting, and strengthen collaboration among stakeholders in advancing sustainable resource management.

● **Strategic Meeting with the Office of the Auditor General (OAG)**



Participants pose for a group photo with Mr. Bob Godwin Monday, Director of Audit for Local Authorities in the Office of the Auditor General, after engagements on advancing EITI implementation in Uganda.

UGEITI engaged the Office of the Auditor General to strengthen reconciliation processes and improve data quality for future reporting cycles. The discussion focused on timely submissions, consistent classifications, and practical coordination among MDAs. These steps support accurate disclosures and enhance public confidence in the data.

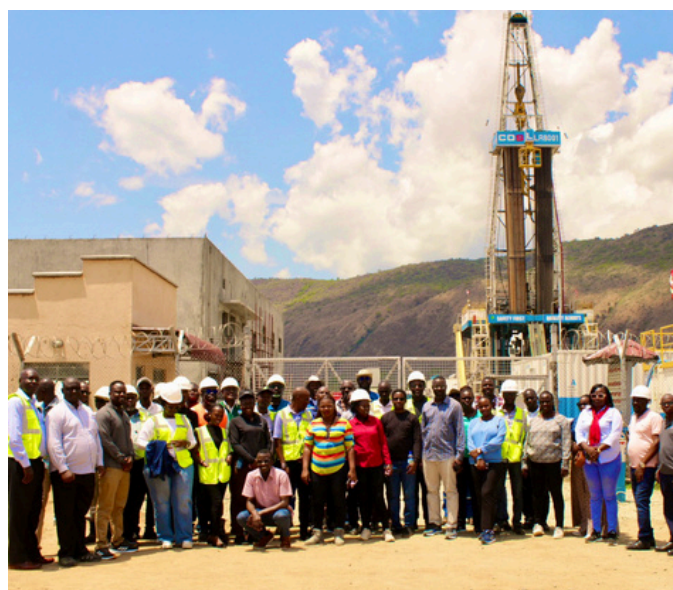
● **Consultative Meeting with the EITI International Secretariat**

UGEITI held a consultative meeting with the EITI International Secretariat to discuss the draft Communications Guide for Implementing Countries. The discussions focused on audience mapping, simplifying EITI disclosures, and identifying effective distribution channels for public information. The meeting also explored how national secretariats can use communication to strengthen public trust and engagement around extractive-sector data.

Following this engagement, UGEITI has developed a comprehensive Public Awareness and Stakeholder Engagement Plan (2025–2030) aimed at enhancing visibility, improving access to information, and deepening citizen participation in extractive governance. The plan provides a framework for targeted communication, proactive media engagement, and innovative outreach tools to ensure that EITI data is not only published but understood and used to drive accountability.

● **Field Visit to the Refinery/Albertine Area**

A working visit to the refinery area and surrounding installations provided on-site insights for disclosures and citizen communication. Discussions with local stakeholders highlighted issues of sub-national revenue sharing, environmental management, and service delivery priorities. The visit informs UGEITI’s upcoming public engagement activities.



Members of the EITI Multi-Stakeholder Group and the Uganda EITI Secretariat tour the Central Processing Facility at the Kingfisher Oil Field in Kikuube District.

● **Uganda EITI Participates in Petroleum Revenue Investment Reserve (PRIR) Engagements**



Mr. Francis Okello from the Uganda EITI Secretariat shares a light moment with Mr. Peter Rumanzi, Deputy Executive Director of the Petroleum Fund at the Bank of Uganda, during the PRIR stakeholder forum.

The Uganda Extractive Industries Transparency Initiative (UGEITI) Secretariat participated in two key stakeholder engagements on the Petroleum Revenue Investment Reserve (PRIR), an integral component of Uganda’s Petroleum Revenue Management Framework. The first engagement, organized by the Bank of Uganda in its capacity as the manager of the PRIR, was held on 8th August 2025, while the second took place on 17th September 2025 under the theme “Building Trust in Uganda’s Petroleum Revenue Investment Reserve.”

These forums brought together diverse stakeholders, including Civil Society Organizations (CSOs) and the media, to strengthen understanding of the PRIR’s mandate, operational structures, and transparency mechanisms. The discussions emphasized the vital oversight roles that CSOs and the media play in ensuring accountability and public trust in the management of petroleum revenues.

During the engagement, participants exchanged insights on how to enhance governance, transparency, and accountability in line with international best practices. The dialogue also provided an opportunity to gather policy input to further strengthen the institutional frameworks that guide the prudent investment and utilization of Uganda’s petroleum revenues, ensuring that these resources contribute meaningfully to sustainable national development.

● **Citizens’ Convention on Extractives (CCE)**



Mr. Edgar Mutungi, Finance Officer Uganda EITI Secretariat, engages in a panel discussion on how to make EITI disclosures more accessible through visual summaries, helping communities better understand and benefit from extractive revenues.

The Uganda Extractive Industries Transparency Initiative (UGEITI) participated in the 2025 Citizens Conference on Extractives (CCE) held on 7th October 2025 under the theme “Africa’s Energy 2045 Outlook: The Role of Citizen Agency.” Organized by Global Rights Alert (GRA), the conference assembled government officials, civil society, academia, and private sector representatives to discuss how citizen participation can shape Africa’s energy transition. The conference emphasized the importance of transparency, data-driven governance, and inclusive participation in managing Uganda’s natural resources. Discussions centered on energy transition, citizen accountability, sustainable financing, and the need for stronger governance frameworks. The event reaffirmed the role of citizen engagement in achieving a just and sustainable energy future, aligning with UGEITI’s ongoing efforts to promote accountability and responsible resource management.

● **INTOSAI–WGEI Workshop**

UGEITI joined members and partners at the International Organisation of Supreme Audit Institutions Working Group on Audit of Extractive Industries Workshop in Kampala, hosted by the Office of the Auditor General, for a regional dialogue on strengthening audits, standards, and transparency in the governance of extractive industries.

The five-day engagement brought together Supreme Audit Institutions (SAIs) from Kenya, Liberia, South Africa, South Sudan, Nigeria, The Gambia, Zambia, and Uganda to exchange experiences on accounting standards and effective oversight of mineral resources. The workshop reaffirmed UGEITI’s commitment to collaboration with audit institutions in promoting transparency, accountability, and prudent management of extractive resources.



UGEITI representatives with Mr. Edward Akol, Auditor General and Chair of INTOSAI-WGEI, during the extractive industries workshop in Kampala.

● 14th Annual Mineral Wealth Conference (MWC)



“Mr. Kanakulya Edwin Kavuma from the UGEITI Secretariat engages with a delegate on EITI implementation in Uganda.”

UGEITI participated in the 14th Mineral Wealth Conference held from 24th to 25th September 2025. The event, organized by the Uganda Chamber of Energy and Minerals in collaboration with the Ministry of Energy and Mineral Development, was held under the theme “Sustainable Mineral Development through Collaboration, Innovation and Green Transitions: Unlocking Potential for a Resilient Future.” The conference brought together government agencies, private sector players, and development partners to discuss key issues in sector governance, value addition, transparency, and responsible investment.

Key highlights included discussions on developments such as

Abyssinia Steel Factory in Jinja.

Tin Smelter in Mbarara.

Formalization of Artisanal Mining.

UGEITI's participation focused on transparency and accountable management of extractive resources. Going forward the conference will inform future stakeholder engagements and disclosure activities.

● Next Steps

As part of the implementation process, UGEITI is preparing for the launch of the 4th EITI Report, which will provide a platform for multi-stakeholder dialogue on the findings of the report. The discussions will focus on how to strengthen disclosure systems, improve inter-agency coordination, and translate extractive data into actionable reforms that enhance transparency and accountability.

At the same time, the Multi-Stakeholder Group (MSG), has embarked on the production of the 5th EITI Report. Which will continue to build on the progress made in the previous reporting Cycles. The report will expand coverage on new disclosure areas under the 2023 EITI standard, including beneficial ownership, gender, and environmental accountability.

Going forward, UGEITI has also received technical support from the World Bank to conduct a detailed research study on gold and marble in Uganda. The study, carried out in two components, focuses on artisanal and small-scale mining, examining its social, economic, and environmental dimensions and on improving efficiency and revenue management in the gold and marble subsectors. Inception reports have been completed, and field studies are scheduled to take place in the coming quarter.

These initiatives reaffirm UGEITI's commitment to promoting open, data-driven, and inclusive resource governance that supports sustainable economic growth and citizen empowerment.



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